

Global Leaders (USD)

Flash Report - September 30, 2025



OVERVIEW

Global Leaders is a quality growth portfolio with an explicit emphasis on the efficiency of return generation. The objective is to construct a portfolio with a broad diversity of growth drivers and an idiosyncratic return stream to create balanced access to growth.

INVESTMENT CRITERIA

1. Sustainable above-average earnings growth
2. Leadership position in a promising business space
3. Significant competitive advantage/unique business franchise
4. Clear mission and value-added focus
5. Financial strength
6. Rational valuation relative to the market and business prospects

KEY ATTRIBUTES

CONCENTRATED AND CONVICTION WEIGHTED

34

Businesses

38%

Top Ten Weight

LONG-TERM INVESTMENT HORIZON

21%

Turnover-Annual Avg.

5+ Yrs

Expected Holding Period

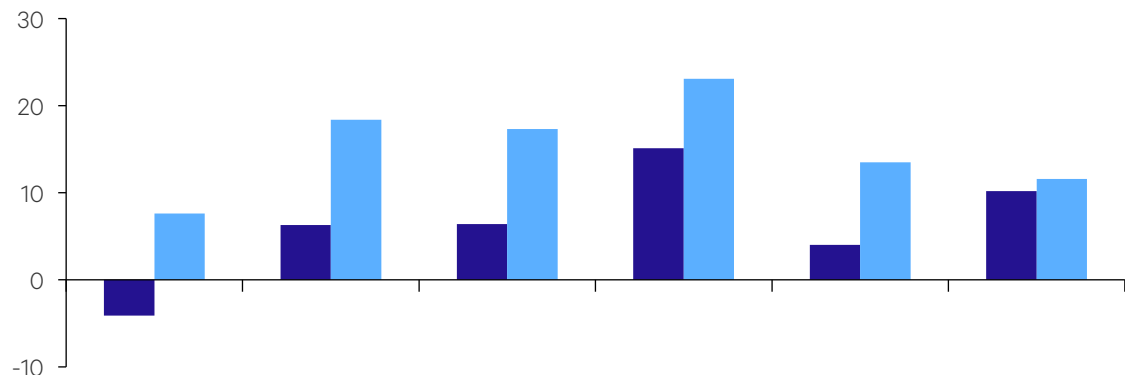
GROWTH-ORIENTED

19%

Sands Capital Long-Term
EPS Growth Estimate

INVESTMENT RESULTS (%)

Global Leaders vs MSCI All Country World Index



Inception: 03/31/2017

● Portfolio (Net)

● Benchmark

Value Added (%)

	QTD	YTD	1 Year	3 Years	5 Years	Since Inception
Portfolio (Net)	-4.1	6.3	6.4	15.1	4.0	10.2
Benchmark	7.6	18.4	17.3	23.1	13.5	11.6
Value Added (%)	-11.7	-12.2	-10.8	-8.0	-9.6	-1.4

CALENDAR YEAR RETURNS (%)

	2017	2018	2019	2020	2021	2022	2023	2024	YTD
Portfolio (Net)	21.3	2.0	35.8	27.0	7.7	-29.1	20.9	9.4	6.3
Benchmark	16.0	-9.4	26.6	16.3	18.5	-18.4	22.2	17.5	18.4
Value Added (%)	5.3	11.5	9.2	10.7	-10.8	-10.8	-1.3	-8.1	-12.2

Inception date is 03/31/2017. Returns over one year are annualized. Calendar Year Returns for 2017 reflect partial period performance. Returns are calculated from 3/31/17 to 12/31/17 for both the Portfolio and the Benchmark. The investment results shown are net of advisory fees and expenses and reflect the reinvestment of dividends and any other earnings. The investment results are those of the Global Leaders Equity Composite. Net of fee performance was calculated by reducing Global Leaders Equity Composite's monthly gross return by 1/12 of the highest applicable annual fee of 0.85% for the period from April 1, 2017 to February 29, 2020. Beginning on March 1, 2020, the highest applicable annual fee was lowered and net of fee returns were calculated by reducing the composite's monthly gross return by 1/12 the highest applicable annual fee of 0.65%. Past performance is not indicative of future results. [GIPS Reports found here.](#)











PORTFOLIO CHARACTERISTICS

	Portfolio	Benchmark
Portfolio Businesses	34	2,509
Active Share	89%	n/a
5-Year Historical EPS Growth	28%	20%
Consensus Forward P/E - Next 12 mos.	28x	19x
Strategy Assets	\$3.5B	n/a
Weighted Avg. Market Cap (USD)	\$470.6B	\$905.6B
Median Market Cap (USD)	\$77.1B	\$17.0B
Turnover - Trailing 12 mos.	36%	n/a
Carbon Emissions (tCO _{2e} /\$M Invested)	9	57
Total Carbon Emissions (tCO _{2e})	8,720	57,030
Carbon Intensity (tCO _{2e} /\$M Sales)	27.8	149.4
Wtd. Avg. Carbon Intensity (tCO _{2e} /\$M Sales)	47.2	112.5
Carbon Data Availability (Market Value)	97%	99%

RETURN & VOLATILITY METRICS

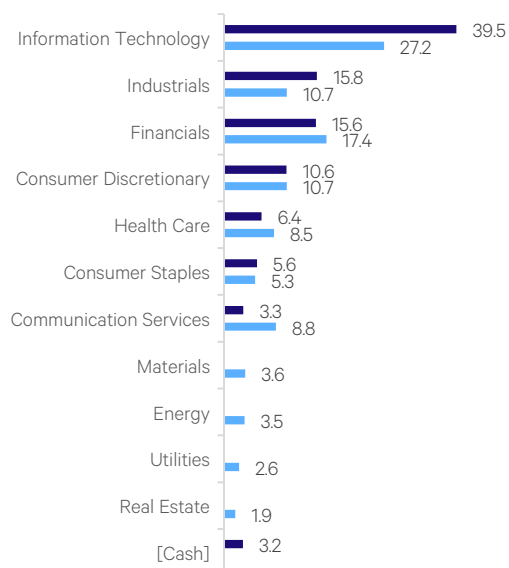
(Trailing 5 Years Net of Fees)	Portfolio	Benchmark
Annualized Excess Return	-9.6%	n/a
Beta	1.15	1
Information Ratio	-1.3	n/a
R-Squared	86.1%	100.0%
Sharpe Ratio	0.1	0.7
Standard Deviation	18.4%	14.9%
Tracking Error	7.2%	n/a
Up Capture	88.3%	100%
Down Capture	127.9%	100%

TOP TEN HOLDINGS (38.1% OF ASSETS)

Company	Sector	Domicile	Portfolio(%)	Owned Since
 VISA	Financials	United States	4.6	2017
 Microsoft	Information Technology	United States	4.4	2019
 Taiwan Semiconductor	Information Technology	Taiwan	4.3	2025
 ServiceNow	Information Technology	United States	3.8	2022
 Itochu	Industrials	Japan	3.7	2024
 Roper Technologies	Information Technology	United States	3.5	2019
 Axon Enterprise	Industrials	United States	3.5	2023
 Waste Connections	Industrials	United States	3.5	2024
 Constellation Software	Information Technology	Canada	3.4	2022
 TransDigm	Industrials	United States	3.4	2017

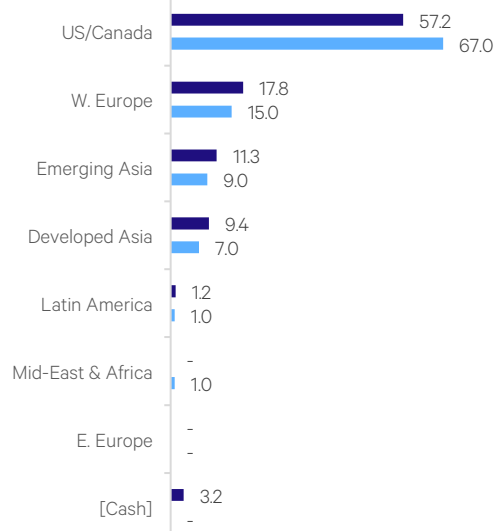
SECTOR EXPOSURE

● Portfolio ● Benchmark



REGION EXPOSURE

● Portfolio ● Benchmark



CONTRIBUTION ANALYSIS (NET %)

Top Absolute Contributors

Quarter to Date

Company Name	Average Weight	Return	Contribution
Taiwan Semiconductor	3.3	23.3	0.8
Amphenol	3.0	25.2	0.7
Cadence Design Systems	3.1	13.7	0.4
Itochu	3.5	10.1	0.3
Cloudflare	3.1	9.3	0.3

Bottom Absolute Detractors

Company Name	Average Weight	Return	Contribution
Constellation Software	4.2	-26.1	-1.2
Charter Communications	1.8	-35.8	-1.0
Axon Enterprise	4.2	-13.6	-0.7
Roper Technologies	3.8	-12.2	-0.5
Wolters Kluwer	1.2	-17.5	-0.5

Trailing 1 Year

Company Name	Average Weight	Return	Contribution
Cloudflare	2.7	164.1	2.8
Axon Enterprise	4.0	78.4	2.5
Amphenol	1.6	76.9	1.6
Visa	4.9	23.8	1.1
Formula One	3.5	33.7	0.9

Company Name	Average Weight	Return	Contribution
UnitedHealth	1.8	-47.0	-1.5
AIA	0.9	-27.0	-0.7
Keyence	2.9	-22.6	-0.7
Sika	2.1	-30.0	-0.7
Bank Central Asia	1.7	-31.6	-0.7

Trailing 3 Year

Company Name	Average Weight	Return	Contribution
Axon Enterprise	2.6	274.5	4.6
Cloudflare	2.8	283.7	4.5
TransDigm	3.4	189.4	4.4
Constellation Software	4.5	94.7	4.3
Shopify	2.1	249.4	3.8

Company Name	Average Weight	Return	Contribution
Chegg	1.0	-63.6	-3.1
MonotaRO	0.5	-46.2	-0.9
UnitedHealth	2.0	-39.7	-0.7
Stevanato Group	0.4	-32.8	-0.5
Wolters Kluwer	0.5	-17.3	-0.4

Trailing 5 Year

Company Name	Average Weight	Return	Contribution
TransDigm	3.1	228.8	4.8
Axon Enterprise	1.6	275.8	4.7
Constellation Software	3.0	59.7	3.3
Microsoft	3.6	152.1	3.2
ServiceNow	2.0	83.0	3.1

Company Name	Average Weight	Return	Contribution
Chegg	2.1	-91.7	-6.0
DocMorris	1.0	-100.2	-4.8
Charter Communications	3.3	-62.5	-3.0
NAVER	1.0	-56.7	-2.3
MonotaRO	1.1	-68.2	-1.9

All values are those of the Global Leaders Equity Composite. The companies identified above represent a subset of current holdings in the Global Leaders portfolio and were selected based on the performance measures presented. With the exception of IPOs where actual transacted prices are used, contributions are calculated in FactSet Portfolio Analysis using FactSet end of day prices, and do not reflect actual purchase prices. This can affect the presentation of contribution and performance of transactions amid heightened volatility. Security return and contribution are net of advisory fees and expenses and reflect the reinvestment of dividends and any other earnings. Attribution generated returns will not match actual performance because FactSet uses different exchange rate sources, the performance does not capture intra-day trading, and the analysis removes the impact of cash flows. Relative Return calculations do not incorporate risk or volatility impacts and should not be exclusively relied upon. To receive a description of the calculation methodology for the attribution analysis and a complete list detailing each holding's attribution please contact a member of the Client Relations Team at 703-562-4000. [GIPS Reports found here](#). Past performance is not indicative of future results.

Differences in account size, timing of transactions and market conditions prevailing at the time of investment may lead to different results, and clients may lose money. A company's fundamentals or earnings growth is no guarantee that its share price will increase. Forward earnings projections are not predictors of stock price or investment performance, and do not represent past performance. Characteristics, sector (and regional, country, and industry where applicable) exposure and holdings information are subject to change and should not be considered as recommendations. The specific securities identified and described do not represent all of the securities purchased, sold, or recommended for advisory clients. There is no assurance that any securities discussed will remain in the portfolio or that securities sold have not been repurchased. You should not assume that any investment is or will be profitable. Source: Benchmark data sourced from Benchmark providers. Company domicile, sector, industry, regional, and country classifications, where applicable, are sourced from MSCI. Other data sourced from FactSet.

Carbon Emissions are calculated as Scope 1 & Scope 2 carbon emissions per \$1 million invested. Portfolio and Benchmark Carbon Intensity is defined as the portfolio or benchmark carbon emissions per \$1 million of portfolio or benchmark sales. At a business level, carbon intensity is calculated as carbon emissions per unit of sales (tons/\$1 million sales). Weighted averages are computed as the sum product of the portfolio or benchmark companies' respective carbon values and portfolio or benchmark companies' weights.

All investments are subject to market risk, including the possible loss of principal. Recent tariff announcements may add to this risk, creating additional economic uncertainty and potentially affecting the value of certain investments. Tariffs can impact various sectors differently, leading to changes in market dynamics and investment performance. International investments can be riskier than US investments due to the adverse effects of currency exchange rates, differences in market structure and liquidity, as well as specific country, regional and economic developments. In addition, the strategy is concentrated in a limited number of holdings. As a result, poor performance by a single large holding of the strategy would adversely affect its performance more than if the strategy were invested in a larger number of companies. The strategy's growth investing style may become out of favor, which may result in periods of underperformance.

[Disclosures and definitions](#)
[Notice for non-US investors](#)

Sands Capital is an active, long-term investor in leading innovative growth businesses, globally. Our approach combines analytical rigor and creative thinking to identify high-quality growth businesses that are creating the future. Through an integrated investment platform spanning venture capital, growth equity and public equity, we provide growth capital solutions to institutions and fund sponsors in more than 40 countries. Sands Capital is an independent, staff-owned firm founded in 1992 with offices in the Washington, D.C. area, London, and Singapore.

ALL-IN CULTURE

We are one team dedicated to one mission and one philosophy. As a fully independent and staff-owned firm, we attract and retain strong talent, focus on long-term outcomes, and are highly aligned with our clients' interests.

GLOBAL PERSPECTIVE WITH LOCAL UNDERSTANDING

Innovation-driven growth knows no geographic boundaries. Neither does our research team. We are hands on, on-the-ground, deeply immersed in the ecosystems in which our businesses operate.

INSIGHT DRIVEN

Businesses that can build a sustainable advantage are few and far between. To seek them, we apply six criteria to separate signal from noise, identify what matters most, and construct differentiated views on tomorrow's businesses, today.

HIGH CONVICTION FOR HIGH IMPACT

All our strategies concentrate investments in only our best ideas and avoid mediocrity. With the intent to own businesses for five years or longer, we seek to create value for clients through the compounding of business growth over time.

Global Leaders Equity Composite (GLEC) GIPS Report

YEAR END	NUM OF ACCTS	END OF PERIOD AUM (USD \$M)	GLEC			MSCI ACWI			ASSET WGT'D STD. DEV. (GROSS)	FIRMS TOTAL ASSETS (USD \$M)
			NET RETURNS	GROSS RETURNS	ANN. 3 YR. STD. DEV. (NET)	MSCI ACWI	ANN. 3 YR. STD. DEV.	NON-FEE PAYING % OF COMPOSITE		
2024	5	\$2,986.80	9.42	10.12	20.59	17.49	16.20	0.05	0.05	\$47,462.52
2023	7	\$3,620.03	20.89	21.67	20.78	22.20	16.27	0.09	0.13	\$46,746.96
2022	9	\$3,002.72	-29.14	-28.66	22.70	-18.36	19.86	0.09	0.17	\$40,707.08
2021	7	\$3,378.02	7.72	8.42	17.03	18.54	16.84	0.09	0.08	\$75,340.29
2020	7	\$2,719.58	26.96	27.80	17.67	16.26	18.13	0.10	0.15	\$68,621.83
2019	5	\$1,361.96	35.76	36.89	— ²	26.60	— ²	0.16	n.m. ¹	\$44,636.85
2018	<5	\$351.83	2.04	2.90	— ²	-9.42	— ²	0.45	n.m. ¹	\$35,387.67
2017 ³	<5	\$49.95	21.30	22.04	— ²	15.96	— ²	3.10	n.m. ¹	\$41,331.26

Net Returns

As of 09/30/2025	QTD	YTD	1 Year	3 Years	5 Years	Since Inception (03/31/2017)
GLEC	-4.1	6.3	6.4	15.1	4.0	10.2
MSCI ACWI	7.6	18.4	17.3	23.1	13.5	11.6

¹ n.m. – Not statistically meaningful, five or less accounts in the composite for the entire year. ² The 3-year annualized standard deviation is not shown due to the composite having less than 36 months of returns. ³ Annual performance results for 2017 reflect partial period performance. Returns are calculated from 3/31/17 to 12/31/17 for both the composite and the index. As of October 1, 2021, the firm was redefined to be the combination of Sands Capital Management, LLC and Sands Capital Alternatives, LLC (previously known as Sands Capital Ventures, LLC). Both firms are registered investment advisers with the U.S. Securities and Exchange Commission in accordance with the Investment Advisers Act of 1940, as amended. The two registered investment advisers are combined to be one firm for GIPS purposes and are doing business as Sands Capital. Sands Capital operates as a distinct business organization, retains discretion over the assets between the two registered investment advisers, and has autonomy over the total investment decision making process. Prior to October 1, 2021, the firm was defined as Sands Capital Management, LLC, is an independent registered investment adviser. Sands Capital claims compliance with the Global Investment Performance Standards (GIPS®) and has prepared and presented this report in compliance with the GIPS standards. Sands Capital has been independently verified for the periods February 7, 1992 through December 31, 2024. A firm that claims compliance with the GIPS standards must establish policies and procedures for complying with all the applicable requirements of the GIPS standards. Verification provides assurance on whether the firm's policies and procedures related to composite and pooled fund maintenance, as well as the calculation, presentation, and distribution of performance, have been designed in compliance with the GIPS standards and have been implemented on a firm-wide basis. The Global Leaders Equity Composite ("GLEC") has had a performance examination for the periods March 31, 2017 through December 31, 2024. The verification and performance examination reports are available upon request. The GLEC reflects information from all fee paying and non-fee paying accounts managed in the Global Leaders strategy. The Global Leaders strategy is a concentrated portfolio that normally consists of the equity securities of 30 to 50 primarily large and mid-capitalization growth businesses. The strategy employs a portfolio construction approach that intends to balance growth and volatility and places additional emphasis on leadership and competitive advantage, as well as strong free cash flow generation and high return on invested capital. Portfolio companies are domiciled in both developed and emerging markets. The portfolio may invest a significant percentage of its assets in U.S. listed securities, ADRs, and foreign securities traded on foreign exchanges, and may include the use of derivative access products including Low Exercise Price Warrants ("LEPWs") and Participation Notes ("P-Notes") to gain exposure to certain foreign markets where direct investment is restricted or not always practical or cost efficient. The strategy may experience losses as it is subject to equity securities risk, market and issuer risk, selection risk, growth style risk, concentration risk, currency exchange risk, foreign company risk, derivatives risk and other economic risks that may influence the returns of this strategy. The benchmark for the GLEC is the MSCI All Country World Index ("MSCI ACWI"). The MSCI ACWI is a free float-adjusted market capitalization weighted index that is designed to measure the equity market performance of developed and emerging markets. The GLEC holds securities not included in the MSCI ACWI and Sands Capital may invest in securities not covered by the index. The annual composite dispersion presented is an asset-weighted standard deviation calculated of performance dispersion for accounts in the composite for the entire year, using beginning of period values. The U.S. dollar is the currency used to express performance. Returns include the effect of foreign currency exchange rates. Gross and net performance includes the reinvestment of all income and is presented net of expenses, foreign withholding taxes on dividends, interest income, and capital gains. Withholding taxes may vary according to the investor's domicile. The benchmark return is net of the maximum withholding tax rate of the constituent company's country of incorporation applicable to institutional investors. Net of fee performance was calculated by reducing monthly gross composite return by 1/12 of the highest applicable annual fee of 0.85% for the period from April 1, 2017 to February 29, 2020. Beginning on March 1, 2020, the highest applicable annual fee was lowered, and net of fee returns were calculated by reducing the monthly gross composite return by 1/12 of the highest applicable annual fee of 0.65%. Policies for valuing investments, calculating performance, and preparing GIPS Reports are available upon request. A list of composite descriptions, pooled fund descriptions for limited distribution pooled funds, and broad distribution funds is available upon request. Past performance is not indicative of future results. The investment management fee schedule for separate accounts is 0.65% on the first \$250 million and 0.55% on all assets above \$250 million. Accounts may also pay a performance-based fee that consists of a base fee plus a percentage of the annualized excess return versus the benchmark. Additional information regarding performance fees is available upon request. Actual investment advisory fees incurred by clients may vary which will result in performance that may be higher or lower. The GLEC was created on March 8, 2017 and the inception date for performance is March 31, 2017. MSCI is the source of all MSCI data presented. 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